

Australian Public Service **Employee Census 2021** 10 May–11 June



Highlights Report



CONTENT		
	Page	
Exploring your results	2	
Employee Engagement: Say, Stay, Strive	3	
Leadership	4	
Communication and Change	6	
Workplace Conditions	7	
Inclusion	10	
Enabling Innovation	11	
Wellbeing Policies and Support	12	
Wellbeing	13	
Performance	15	
Retention	17	
Unacceptable Behaviour	19	
Demographics	22	
Time to Take Action	24	
Guide to this Report	25	

RESPONSES:
104 of 121
RESPONSE RATE:
86%



EXPLORING YOUR RESULTS

	Take time to understand your report. Consider your response rate to determine how representative your results are of the views of your colleagues.
.111	Most questions in this report have information about the proportion of colleagues responding positively, neutrally or negatively.
	Identify the areas where you are performing well. These will tend to be high results which are notably above any comparative results. Celebrate these results.
	Identify areas that need improvement. These will be the lower results, and/or those which are scoring notably below your comparators.

Generally a difference of -/+ 5 percentage points is worthy of attention, but the size of the group is important. Changes in small groups can be unreliable.



EMPLOYEE ENGAGEMENT: SAY, STAY, STRIVE

0

HOW ENGAGED IS YOUR TEAM?

EMPLOYEE ENGAGEMENT SCORES AREN'T JUST ABOUT HOW MUCH PEOPLE LIKE WORKING FOR AN AGENCY. IT IS A MEASURE OF THE EMOTIONAL CONNECTION AND COMMITMENT EMPLOYEES HAVE TO WORKING FOR THE AGENCY.

	YOUR EMPLOYEE ENGAGEMENT 76% SCORE	RESPONSE	SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
					-2	+3	0	+1
	Overall, I am satisfied with my job	76	17	76 %	-6 \mathbf	+3	+2	+1
SAY	l am proud to work in my agency	83	14	83%	-2	+70	+3	+3
S/	I would recommend my agency as a good place to work	72	17 11	72 %	-8 🔮	+4	0	+2
	I believe strongly in the purpose and objectives of my agency	85	13	85%	-6 🕑	+3	-2	-1
STAY	I feel a strong personal attachment to my agency	70	21 9	70%	-5 🕑	+5 🖸	+1	+1
ST,	I feel committed to my agency's goals	85	14	85%	-1	+3	0	+1
	l suggest ideas to improve our way of doing things	91		91 %	0	+70	+4	+3
STRIVE	I am happy to go the 'extra mile' at work when required	93		93%	+1	+2	0	+1
STR	I work beyond what is required in my job to help my agency achieve its objectives	81	15	81%	-8 🔮	-1	-4	-3
	My agency really inspires me to do my best work every day	54	30 16	54 %	-10 🔮	-2	-7 🕑	-3

KEY 🕢

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative



PAGE 03.

C



LEADERSHIP

IMMEDIATE SUPERVISOR	RESPONSE SCALE PO		% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My supervisor engages with staff on how to respond to future challenges	63 1	7 20	63%	-17 👁	-17 🕑	-16	-13
My supervisor can deliver difficult advice whilst maintaining relationships	66	20 13	66%	-9	-12 🕑	-12	-9
My supervisor invites a range of views, including those different to their own	66	19 14	66%	-	-13 🕑	-15	-11 🕑
My supervisor encourages my team to regularly review and improve our work	67	20 13	67 %	-8	-13 🕑	-13 🕑	-10
My supervisor is invested in my development	58 2	3 19	58%	-8	-16 🕑	-15	-11 🕑
My immediate supervisor encourages me	62 1	9 20	62 %	-9	-14 🕑	-15 🕑	-13
My supervisor ensures that my workgroup delivers on what we are responsible for	74	17 9	74 %	-6 🔮	-12 🔮	-12 🕑	-10
My supervisor provides me with helpful feedback to improve my performance	55 27	18	55%	_	-20 🔮	-19 🕑	-15 🕑



Positive Neutral Negative



LEADERSHIP

IMMEDIATE SES MANAGER	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My SES manager clearly articulates the direction and priorities for our area	54	23 22	54 %	-1	-13 🔮	-15 🔮	-9
My SES manager presents convincing arguments and persuades others towards an outcome	59	19 23	59%	-	-2	-7 🔮	-3
My SES manager promotes cooperation within and between agencies	66	27	66%	+1	0	-4	0
My SES manager encourages innovation and creativity	66	25 <mark>1</mark> 0	66%	-	+1	-1	+3
My SES manager creates an environment that enables us to deliver our best	48	25 27	48%	-	-14 🔮	-17 🔮	-13
My SES manager ensures that work effort contributes to the strategic direction of the agency and the APS	69	17 14	69%	+1	-4	-8 🔮	-4
ALL SES	RESPONSE SCALE		% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
In my agency, the SES work as a team	36	29 36	36%	-18	-17 🔮	-16 🔮	-15
In my agency, the SES clearly articulate the direction and priorities for our agency	44	23 33	44%	-16 🕑	-16 🕑	-16 🕑	-11 🕐





COMMUNICATION AND CHANGE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My supervisor communicates effectively	65 17 17	65%	-13	-16 👁	-16 🔮	-14
My SES manager communicates effectively	56 19 24	56%	-6	-13 🔮	-16 🔮	-11 🕑
In my agency, communication between SES and other employees is effective	36 23 42	36%	-20	-15 🔮	-15 🔮	-13
Internal communication within my agency is effective	48 26 26	48 %	-7 🕑	-10 🔮	-13 🔮	-9
When changes occur, the impacts are communicated well within my workgroup	66 11 23	66%	-2	0	-2	0
Staff are consulted about change at work	42 27 30	42%	-3	-3	-5 🔮	-1
Change is managed well in my agency	28 25 46	28%	-11 🕑	-14 🕑	-15 🔮	-12 🔮



Positive Neutral Negative



WORKPLACE CONDITIONS

	RESPONSE S	CALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My job gives me opportunities to utilise my skills	88		88%	-4	+3	+1	+1
I have a choice in deciding how I do my work	76	16 8	76%	+5 🗘	+15 🖸	+6 🔂	+3
Where appropriate, I am able to take part in decisions that affect my job	66	19 14	66%	-	-1	-5 🕑	-3
I am clear what my duties and responsibilities are	81	14	81%	-2	+3	+3	+4
I am satisfied with the recognition I receive for doing a good job	62	21 17	62%	-5 👁	-5	-7 🕑	-6
I am fairly remunerated (e.g. salary, superannuation) for the work that I do	84	8 9	84%	+2	+18 🔂	+18 🔂	+18 🗘
I am satisfied with my non-monetary employment conditions (e.g. leave, flexible work arrangements, other benefits)	78	15	78 %	+4	+1	-4	-1
I am satisfied with the stability and security of my job	73	10 17	73%	+4	-7 🕑	-8 🕑	-2
I am confident that if I requested a flexible work arrangement, my request would be given reasonable consideration	62	12 27	62 %	-	-14 🕑	-20 🔮	-16 🕑





WORKPLACE CONDITIONS

	RESPONSE	SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
I feel a strong personal attachment to the APS	54	35 1	¹¹ 54%	+4	-9	-8	-2
I understand how my role contributes to achieving an outcome for the Australian public	92		92%	+1	+2	+1	+3
I believe strongly in the purpose and objectives of the APS	83	15	83%	0	+1	0	+3

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

 \mathbf{O}



WORKPLACE CONDITIONS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
What best describes your current workload?						
Well above capacity - too much work		20%	-2	-4	-8 🔮	-5 🔮
Slightly above capacity - lots of work to do		51 %	+6 🔂	+11 🖸	+12 🖸	+10 🖸
At capacity – about the right amount of work to do		22%	-4	-6 🕑	-3	-4
Slightly below capacity - available for more work		4 %	-1	-2	-1	-2
Well below capacity - not enough work		2%	0	+1	+1	+1

KEY AT LEAST 5 PERCENTAGE POINTS GREATER THAN OF AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR AT LEAST 5 PERCENTAGE POINTS LESS THAN





INCLUSION

	RESPONSE S	SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My agency supports and actively promotes an inclusive workplace culture	68	19 13	68%	0	-11 👁	-12 🕑	-8 🔮
My supervisor actively supports people from diverse backgrounds	58	36	58 %	-	-21 🔮	-19	-17 🔮
I receive the respect I deserve from my colleagues at work	71	21 9	71 %	-2	-10 🔮	-11 🕑	-7 👁



AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

Q



ENABLING INNOVATION

0	Ŷ	YOUR INNOVATION INDEX SCORE	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES -4	VARIANCE FROM SMALL SIZED AGENCIES
ENABLING INNOVATION		I believe that one of my responsibilities is to continually look for new ways to improve the way we work	88	88%	-	+1	0	0
THE INNOVATION	innovation	My immediate supervisor encourages me to come up with new or better ways of doing things	65 20 15	65%	-	-9 🔮	-10 😍	-8 🔮
SCORE ASSESSES BOTH WHETHER EMPLOYEES FEEL WILLING AND ABLE	ESSES OUT	People are recognised for coming up with new and innovative ways of working	56 27 17	56 %	-	-5 🔮	-5 🔮	-1
TO BE INNOVATIVE, AND WHETHER THEIR AGENCY HAS	Enabling	My agency inspires me to come up with new or better ways of doing things	42 41 18	42%	-22 🔮	-6 🔮	-7 🔮	-5 🔮
A CULTURE WHICH ENABLES THEM TO BE SO.		My agency recognises and supports the notion that failure is a part of innovation	24 47 30	24 %	-	-13 🔮	-13 🔮	-7 🔮

KEY 🕢

Positive Neutral Negative



PAGE 11.

0



WELLBEING POLICIES AND SUPPORT

ALE % VARIANCE VARIANCE VARIANCE VARIANCE VARIANCE VARIANCE POSITIVE FROM 2020 OVERALL VARIANCE FROM FROM -4 -2 -4 -4	SCALE	RESPONSE	YOUR WELLBEING INDEX SCORE	8	0
18 14 69 % +2 +1 0	18 14	69	I am satisfied with the policies/practices in place to help me manage my health and wellbeing		WELLBEING
25 11 64 % -9♥ -2 -6♥	25 11	64	My agency does a good job of communicating what it can offer me in terms of health and wellbeing	and supl	THE WELLBEING
25 16 59% -8♥ -4 -6♥	25 16	59	My agency does a good job of promoting health and wellbeing	cies	SCORE PROVIDES A MEASURE OF THE PRACTICAL AND CULTURAL
23 16 62 % 0 +4 -3	23 16	62	I think my agency cares about my health and wellbeing	<u>ng</u>	LEMENTS THAT LLOW FOR A USTAINABLE AND
15 16 70 % -9♥ -14♥ -16♥ -	15 16	70	I believe my immediate supervisor cares about my health and wellbeing		EALTHY WORKING NVIRONMENT.
-90 -140 -160 -	15 16	70			

KEY

G

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR Positive Neutral Negative



PAGE 12.

0



WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
How often do you find your work stressful?						
Always		0%	-	-6 🕑	-6 🕑	-5 🕑
Often		30%	-	+2	+1	+2
Sometimes		52 %	-	+4	+5 🔂	+4
Rarely		16%	-	0	0	-1
Never		2%	-	0	0	0
To what extent is your work emotionally demanding?						
To a very large extent		2%	-1	-6 🕑	-7 🔮	-5 🕑
To a large extent		22%	+4	-1	0	0
Somewhat		39%	-9 🔮	-1	+1	0
To a small extent		32%	+11 🔂	+10 🖸	+9 🔂	+8 🗘
To a very small extent		6%	-5 🔮	-1	-2	-3

AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

KEY



•

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



WELLBEING

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
I feel burned out by my work						
Strongly agree		2%	-1	-7 🕑	-8 🕑	-7 🔮
Agree		23 %	-4	-2	-2	-1
Neither agree nor disagree		34 %	0	+3	+5 🔂	+5 🔂
Disagree		33 %	+8	+5 🖸	+5 🔂	+4
Strongly disagree		8%	-4	+1	0	-1
In general, would you say that your health is:						
Excellent		20%	-	+8 🗘	+70	+6 🖸
Very good		38%	-	+3	+1	+1
Good		32 %	-	-4	-2	-1
Fair		9%	-	-5 🕑	-5 😍	-5 🕑
Poor		2%	-	-2	-1	-1

• AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

KEY

•

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR



PERFORMANCE

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
In the last month, please rate your workgroup's overall performance:						
Excellent		21 %	-	-5 🕑	-8 🕑	-8 🕑
Very good		51%	-	-4	-2	-1
Average		26%	-	+11 🔂	+12 🔂	+10 🔂
Below average		1%	-	-1	-1	-1
Well below average		0%	-	-1	-1	0
In the last month, please rate your agency's success in meeting its goals and objectives:						
Excellent		10%	-	-6 🔮	-8 🕑	-9 🔮
Very good		57 %	-	+2	+1	+4
Average		30%	-	+6 🔂	+9 🔂	+8 🗘
Below average		2%	-	-1	-1	-2
Well below average		1%	-	-1	-1	-1

AT LEAST 5 PERCENTAGE POINTS GREATER THAN COMPARATOR

Ø

KEY

•



PERFORMANCE

	RESPONSE SCALE	% POSITIVE	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
My workgroup has the appropriate skills, capabilities and knowledge to perform well	86 9	86%	-4	+5 🔂	+2	+2
My workgroup has the tools and resources we need to perform well	56 27 1	56%	-11 🕑	-8 🔮	-3	-4
The people in my workgroup use time and resources efficiently	69 <mark>19</mark>	² 69%	-9 🔮	-8 🕑	-8 🔮	-9 🔮
My workgroup can readily adapt to new priorities and tasks	81 13	81%	-4	-5 🕑	-6 🔮	-5 🔮
The people in my workgroup cooperate to get the job done	83 13	83%	-1	-4	-6 🔮	-5 🔮

KEY



AT LEAST 5 PERCENTAGE POINTS LESS THAN COMPARATOR

Positive Neutral Negative

0



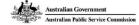
RETENTION

0	RE	SPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
	Which of the following statements best reflects your currer current position?	nt thoughts about working in your					
EMPLOYEES WHO INDICATED THAT THEY	I want to leave my position as soon as possible		5%	-	-5 🛛	-5 🕑	-4
WANTED TO LEAVE THEIR CURRENT	I want to leave my position within the next 12 months		15%	-	-7 🔮	-8 🕑	-7 🔮
POSITION AS SOON AS POSSIBLE OR WITHIN THE NEXT 12 MONTHS	I want to stay working in my position for the next one to two years		33%	-	-3	-6 🕑	-4
WERE ASKED WHAT THEIR PLANS WERE.	I want to stay working in my position for at least the next three years		47 %	-	+15 🖸	+19 🔂	+15 🖸
	What best describes your plans involved with leaving your	current position?					
	I am planning to retire		0%	-	-6 🛛	-3	-4
	I am pursuing another position within my agency		30%	-	-12 🕑	-2	+12 🖸
	I am pursuing a position in another agency		20%	-	-5 🛛	-15 🛡	-25 🔮
	I am pursuing work outside the APS		40%	-	+29 🖸	+25 🔂	+22 🖸
	It is the end of my non-ongoing, casual or contracted employment		5 %	-	+2	+2	+1
	Other		5%	-	-8 🔮	-6 🕑	-6 🕑
	KEY	AT LEAST 5 PERCENTAGE POIN THAN COMPARATOR	TS GREATER	C	AT LEAST 5 F	PERCENTAGE POIN R	TS LESS THAN



RETENTION

0	F	ESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
	What is the primary reason behind your desire to leave y responses):	our current position? (3 highest					
EMPLOYEES WHO	There is a lack of future career opportunities in my agency		22 %	-	-	-	-
WANTED TO LEAVE WERE ASKED FOR THE PRIMARY REASON	I want to try a different type of work or I'm seeking a career change		17%	-	-	-	-
BEHIND THEIR DESIRE TO LEAVE AND COULD SELECT ONE	My expectations for work in my current position have not been met		11%	-	-	-	-
RESPONSE FROM A LIST OF ITEMS.							
ONLY THE THREE REASONS FOR LEAVING WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.							
	KEY	AT LEAST 5 PERCENTAGE PO THAN COMPARATOR	DINTS GREATER	(D AT LEAST 5	PERCENTAGE POIN DR	TS LESS THAN



UNACCEPTABLE BEHAVIOUR

0	DISCRIMINATION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
	During the last 12 months and in the course of your er discrimination on the basis of your background or a p						
EMPLOYEES WHO HAD PERCEIVED	Yes		7 %	-1	-4	-2	-4
DISCRIMINATION IN THE LAST 12 MONTHS	No		93%	+1	+4	+2	+4
IN THE COURSE OF THEIR EMPLOYMENT WERE ASKED WHAT THE BASIS WAS FOR	Did this discrimination occur in your current agency?						
THE DISCRIMINATION. EMPLOYEES COULD SELECT ONE OR MORE	Yes		100%	0	+6 🖸	+70	+7 🖸
RESPONSES FROM A LIST OF ITEMS.	No		0%	0	-6 😍	-7 🔮	-7 🕑
ONLY THE THREE TYPES OF DISCRIMINATION WITH THE HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE. THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND WITH RESULTS FOR THE APS OVERALL.							
	KEY	AT LEAST 5 PERCENTAGE PO THAN COMPARATOR	INTS GREATER		D AT LEAST 5 COMPARATO	PERCENTAGE POIN DR	ITS LESS THAN



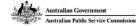
UNACCEPTABLE BEHAVIOUR

0	HARASSMENT AND BULLYING	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
	During the last 12 months, have you been subjected to workplace?	harassment or bullying in your current					
EMPLOYEES WHO PERCEIVED	Yes		18%	+1	+6 🔂	+8 🔂	+6 🕥
HARASSMENT OR BULLYING IN THE LAST 12 MONTHS WERE ASKED WHAT TYPE OF HARASSMENT OR	No		77%	0	-5 🕑	-7 🕑	-5 🕑
	Not sure		5 %	-1	-1	0	-1
BULLYING THEY EXPERIENCED. EMPLOYEES COULD SELECT ONE OR MORE	Types of harassment or bullying experienced (3 highes	t responses):					
RESPONSES FROM A LIST OF ITEMS.	Verbal abuse (e.g. offensive language, derogatory remarks, shouting or screaming)		44 %	-	-	-	-
ONLY THE THREE	Inappropriate and unfair application of work policies or rules (e.g. performance management, access to leave, access to learning and development)		44 %	-	-	-	-
TYPES OF HARASSMENT OR BULLYING WITH THE	Interference with work tasks (e.g. withholding needed information, undermining or sabotage)		39 %	-	-	-	-
HIGHEST PROPORTION OF RESPONSES ARE PRESENTED HERE.	Did you report the harassment or bullying?						
THESE MAY VARY BETWEEN AGENCIES, WORK UNITS AND	I reported the behaviour in accordance with my agency's policies and procedures		24 %	-	-10 🔮	-11 🕑	-12 🔮
WITH RESULTS FOR THE APS OVERALL.	It was reported by someone else		0%	-	-7 🔮	-7 👁	-6 🔮
	I did not report the behaviour		76 %	-	+17 🖸	+18 🟠	+18 🖸
	KEY	AT LEAST 5 PERCENTAGE POI THAN COMPARATOR	INTS GREATER		D AT LEAST 5 COMPARATO	PERCENTAGE POIN DR	TS LESS THAN



UNACCEPTABLE BEHAVIOUR

0	CORRUPTION	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
	Excluding behaviour reported to you as part of you witnessed another APS employee in your agency e may be serious enough to be viewed as corruption	engaging in behaviour that you consider					
	Yes		5 %	0	+1	+1	0
INDICATED THAT THEY HAD WITNESSED POTENTIAL CORRUPT	No		85%	-3	-4	-6 🔮	-2
BEHAVIOUR WERE ASKED TO DESCRIBE THE BEHAVIOUR.	Not sure		6%	+3	+2	+2	+1
EMPLOYEES COULD SELECT ONE OR MORE	Would prefer not to answer		4 %	0	+2	+2	+1
RESPONSES FROM A LIST OF ITEMS.	Did you report the potentially corrupt behaviour?						
NLY THE THREE	I reported the behaviour in accordance with my agency's policies and procedures	S	40%	-	+20 🗘	+18 🖸	+19 🔂
THE HIGHEST PROPORTION OF	It was reported by someone else		20%	-	+5 🖸	+6 🔂	+4
RESPONSES ARE PRESENTED HERE. THESE MAY VARY	I did not report the behaviour		40%	-	-25 🔮	-24 🔮	-23 🔮
BETWEEN AGENCIES AND WITH RESULTS FOR THE APS OVERALL.							
	KEY	AT LEAST 5 PERCENTAGE PO THAN COMPARATOR	INTS GREATER	(AT LEAST 5 COMPARATO	PERCENTAGE POIN DR	TS LESS THAN



DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES
How do you describe your gender?						
Man or male		55%	0	+18 🖸	+17 🕥	+18 🖸
Woman or female		39 %	-3	-20 🔮	-18 😍	-18 😍
Non-binary		1%	-	+1	+1	0
l use a different term		0%	-	0	0	0
Prefer not to say		5%	+2	+2	0	0
Do you identify as an Australian Aboriginal and/or Torres Strait Islander perso	n?					
Yes		0%	0	-4	-2	-2
No		100%	0	+4	+2	+2
Do you have an ongoing disability?						
Yes		4%	0	-5 🕑	-4	-4
Νο		96%	0	+5 🖸	+4	+4
KEY	AT LEAST 5 PERCENTAGE POINTS GREA	TER THAN	Ø	AT LEAST 5 PER COMPARATOR	CENTAGE POINTS L	ESS THAN



DEMOGRAPHICS

	RESPONSE SCALE	%	VARIANCE FROM 2020	VARIANCE FROM APS OVERALL	VARIANCE FROM REGULATORY AGENCIES	VARIANCE FROM SMALL SIZED AGENCIES	
Do you have carer responsibilities?							
Yes		34%	-1	-6 🕑	-7 🕑	-6 🕑	
No		66%	+1	+6 🔂	+7 🔂	+6 🔂	
Do you identify as Lesbian, Gay, Bisexual, Transgender and/or gender diver Intersex, Queer, Questioning and/or Asexual (LGBTIQA+)?	se,						
Yes		6%	+2	-1	-2	-3	
Νο		94%	-2	+1	+2	+3	
In which country were you born?							
Australia		44 %	-	-33 🔮	-33 🔮	-32 🔮	
Other country		56 %	-	+33 🔂	+33 🕥	+32 🖸	
Do you speak a language other than English at home?							
No, English only		90%	-	+10 🖸	+7 🔂	+6 🖸	
Yes, other		10%	-	-10 🕑	-7	-6 🕑	
KEY	AT LEAST 5 PERCENTAGE POINTS GREAT	GREATER THAN O AT LEAST 5 PER COMPARATOR			ERCENTAGE POINTS LESS THAN		



TIME TO TAKE ACTION

CELEBRATE	Q INVESTIGATE FURTHER WITH OUR TEAMS	
What things do we do well?	Are there any other opportunities coming out of the results that we want to explore further?	Areas we need to focus on and turn into action plans:
THINK ABOUT HOW WE CAN BUILD ON OUR STRENGTHS AND LEARN FROM WHAT WE ARE GOOD AT.	HOW COULD WE INVESTIGATE? THROUGH LOOKING AT THE DATA IN MORE DETAIL OR THROUGH DISCUSSIONS WITH STAFF?	WHAT ARE THE KEY THINGS WE NEED TO IMPROVE TO MAKE WORKING HERE BETTER?

0	PRIORITISE 3 AREAS			RESOURCES	TARGET/SUCCESS
USE THIS	FOR ACTION	TIMESCALES	OWNER	REQUIRED	MEASURE
PAGE TO START YOUR LOCAL ACTION	1				
PLANS	2				
IDENTIFY AREAS TO CELEBRATE, OPPORTUNITIES FOR IMPROVEMENT AND					
AREAS WHICH YOU NEED TO INVESTIGATE FURTHER.	3				
PRIORITISE 3 AREAS TO TAKE FORWARD					



GUIDE TO THIS REPORT

% POSITIVE

WHERE RESULTS ARE SHOWN AS POSITIVE PERCENTAGES (% POSITIVE), THESE ARE CALCULATED BY ADDING TOGETHER POSITIVE RESPONSES ("STRONGLY AGREE" + "AGREE") AND DIVIDING BY THE NUMBER OF RESPONDENTS WHO ANSWERED THE QUESTION.

ROUNDING

RESULTS ARE PRESENTED AS WHOLE NUMBERS FOR EASE OF READING, WITH ROUNDING PERFORMED AT THE LAST STAGE OF CALCULATION FOR MAXIMUM ACCURACY. VALUES FROM X.00 TO X.49 ARE ROUNDED DOWN AND VALUES FROM X.50 TO X.99 ARE ROUNDED UP. THEREFORE IN SOME INSTANCES, RESULTS MAY NOT TOTAL 100%.

	STRONGLY AGREE	AGREE	NEITHER	DISAGREE	STRONGLY DISAGREE	TOTAL
NUMBER OF RESPONSES	151	166	176	96	24	613
PERCENTAGE	24.63%	27.08%	28.71%	15.66%	3.92%	100%
ROUNDED PERCENTAGE	25%	27%	29 %	16%	4%	101%
NUMBER OF POSITIVE	151 + 166 = 317					
% POSITIVE	317 ÷ 613 = 52%					

ANONYMITY

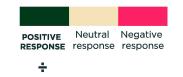
IT IS ENGINE'S PRACTICE NOT TO DISPLAY THE RESULTS OF GROUPS OF RESPONDENTS TO THE EXTENT WHERE THE ANONYMITY OF INDIVIDUALS MAY BE COMPROMISED. RESULTS WILL NOT BE SHOWN WHERE THERE ARE LESS THAN 10 RESPONDENTS IN A GROUP.

COMPARISONS WITH RESULTS FROM PREVIOUS YEARS

THE METHOD OF ANALYSING AND REPORTING SPECIFIC RESULTS MAY BE PERIODICALLY REVIEWED AND REVISED. SUCH IMPROVEMENTS ARE APPLIED TO CURRENT DATA AND THAT OF PREVIOUS YEARS. FOR THIS REASON THE CURRENT REPORT IS ALWAYS THE MOST ACCURATE DATA SOURCE FOR APS EMPLOYEE CENSUS RESULTS, INCLUDING COMPARISONS WITH TIME SERIES DATA.







number of respondents who answered the question

=

% POSITIVE