# Improving Industry Performance in the Offshore Petroleum Regime

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OGP Safety Committee 6 September 2012







- NOPSEMA and legislation
- Industry performance
  - Accidents + Dangerous occurrences
  - Process safety survey
  - Inspection findings





Monitor & Enforce	Investigate	Compliance
Promote	Advise	Improvement
Co-operate	Report	Governance



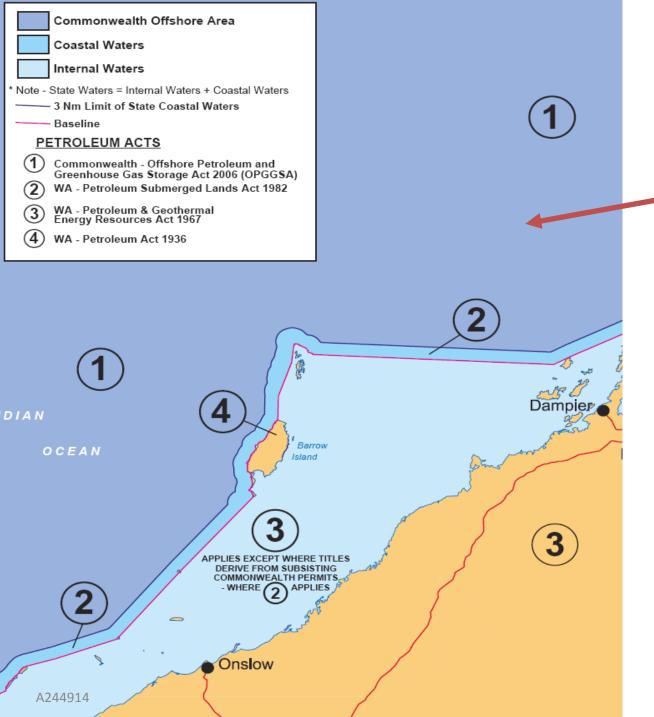


## **Operations**

- Offshore petroleum operations
- Offshore greenhouse gas storage operations

#### Scope

- Occupational health and safety
- Structural integrity of facilities and wells
- Environmental management of petroleum activities



# 1. OPGGSA



## **NOPSEMA** regime

<b>Eunctions Aspects</b>	Safety	Wells	General Administration	Environment
Scope	People at facilities	Well integrity	Petroleum exploration and recovery	Petroleum activity
Dutyholder	Operator of a facility	Titleholder	Titleholder	Operator of a petroleum activity
Permissioning document	Safety Case	WOMP	Titles + conditions	<b>Environment Plan</b>
Compliance	OHS inspectors	OHS inspectors	Petroleum Project Inspectors	Petroleum Project Inspectors
Powers	OHS related entry, seizure, Notices	OHS related entry, seizure, Notices	Entry & information	Entry & information
Money	Safety Levy	Well Levy	Reimbursement from NOPTA	<b>Environment Levy</b>

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#### **2011** Activities

#### **INDUSTRY**

35 Operators209 Facilities

447 Assessments submitted

340 Incidents Notified

30 Accidents

310 Dangerous Occurrences

#### **NOPSEMA**

48.2 FTE Regulatory Staff
23.3 FTE Support staff

382 Assessments Notified

**157 Facilities Inspections** 

0 Major Investigations11 Minor Investigations329 Incident reviews

100 Enforcement actions

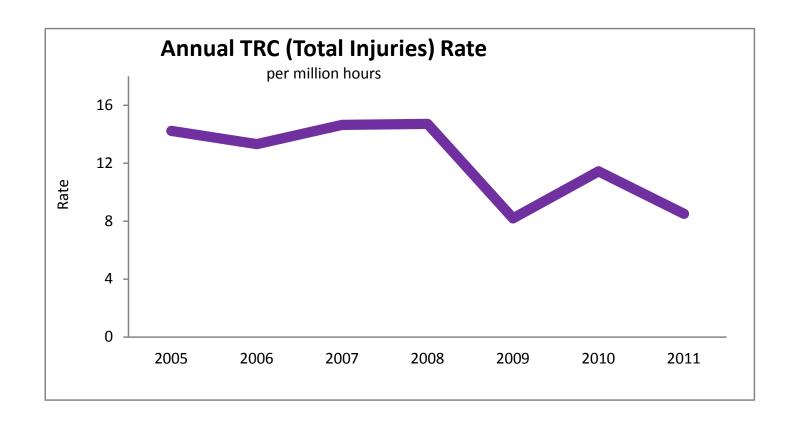


Facility Group	Based on Current (2011) data *
Platforms	58
FPSOs	14
MODUs	15
Vessels	13
Pipelines	109
TOTAL:	209

<sup>\*</sup> Numbers fluctuate slightly as facilities enter and leave the regime e.g. mobile facilities and inactive facilities



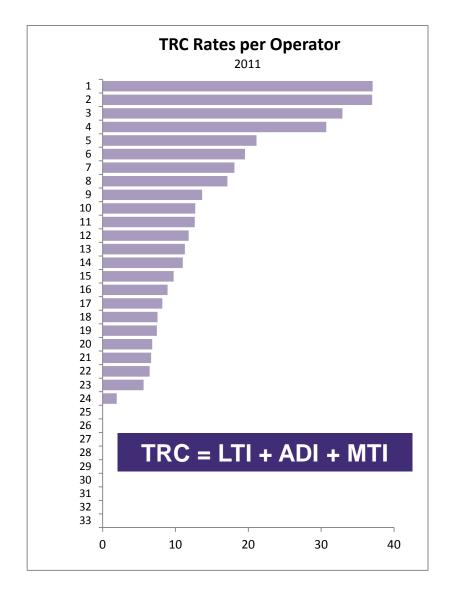




TRC = LTI + ADI + MTI



#### **Actual harm**



#1 = Vessel Operator

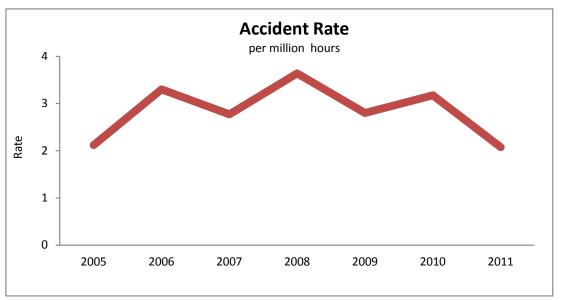
#2 = MODU Operator

#3 = Platform Operator

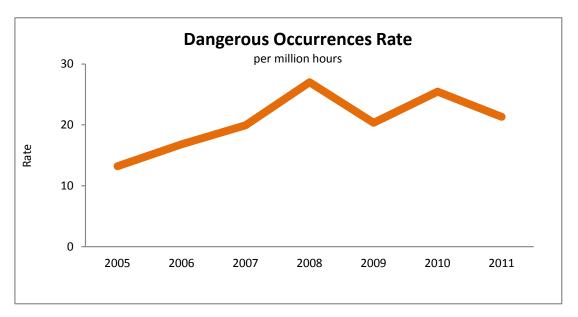
#24 = Platforms Operator

Variation amongst operators





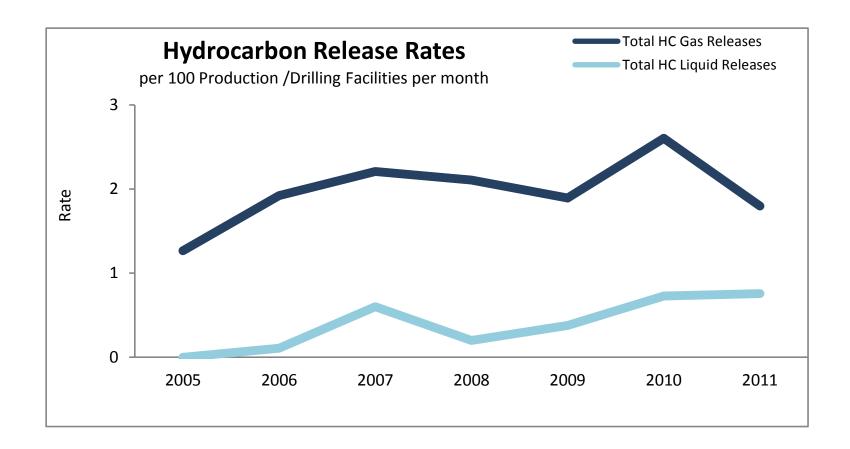
# Offshore Industry Rates



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#### **Potential large-scale harm**

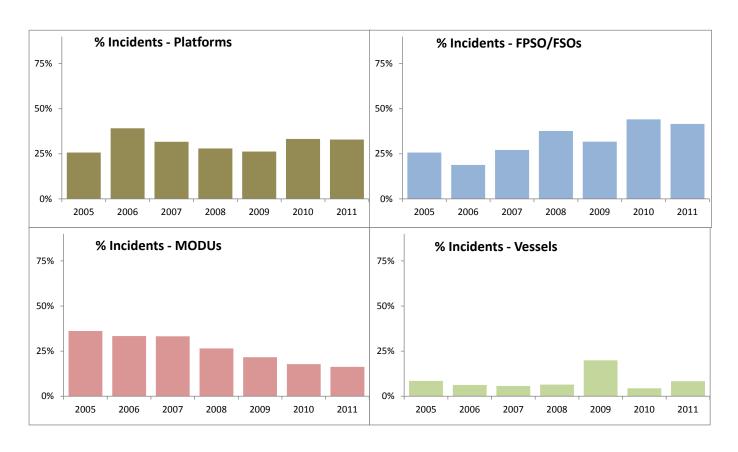


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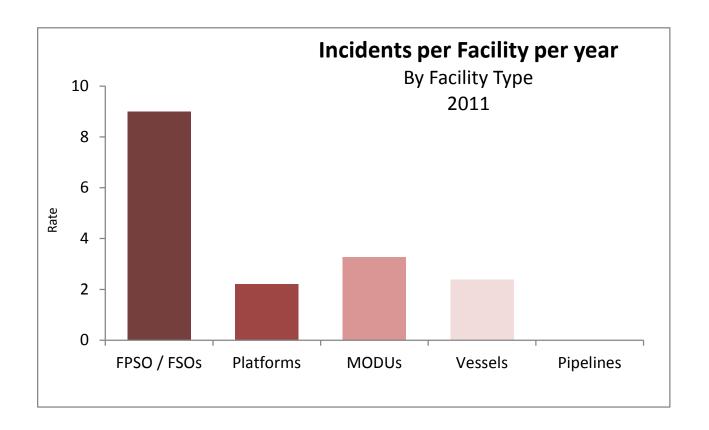
#### A + DOs per Facility type

- >35% of all incidents occur on FPSOs
- >25% of all incidents occur on Platforms





#### **Incidents per facility**



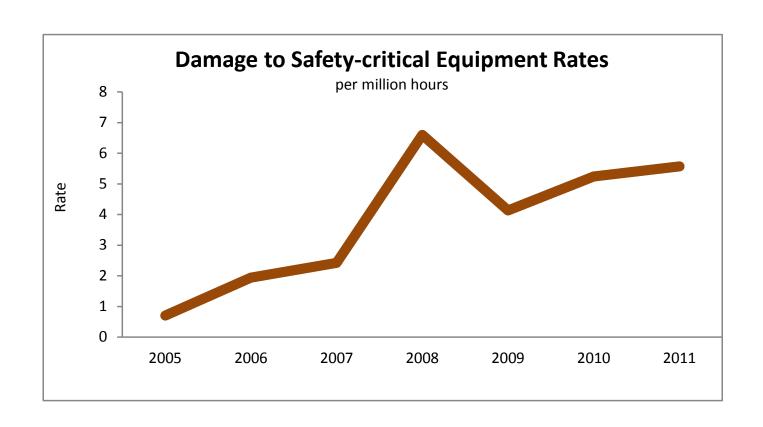
**NB**: Incidents includes Accidents and Dangerous Occurrences

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#### **Safety Critical Elements**

# Control measures relied on to reduce the risk of one or more MAEs to ALARP





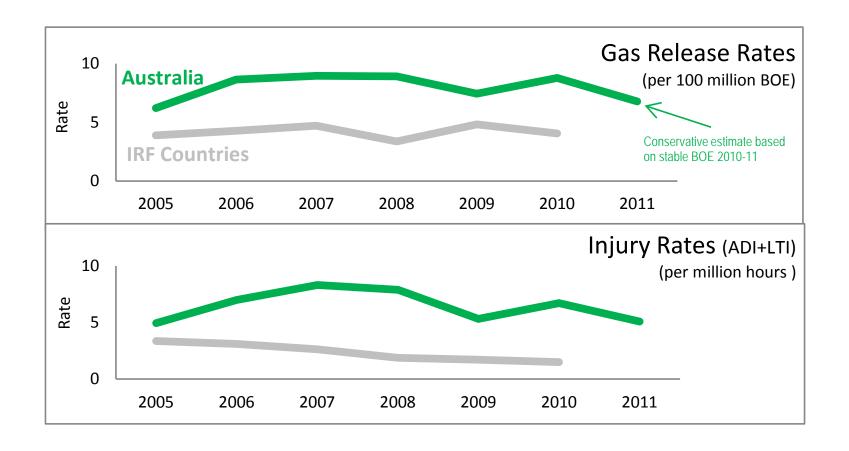
#### **Mechanical Integrity leading indicator**

 AIChE, CCPS (2008): Ensure Safety Critical Equipment is functional:

SCE inspections completed/Total SCE inspections due



#### **International Comparison**





#### **Incident Root Causes**

Incident Root Causes 2011		
ALL OPERATORS		
ED - DESIGN - Design specs	12%	
ED - PREVENTIVE MAINTENANCE	10%	
ED - EQUIPMENT / PARTS DEFECT	8%	
HPD - PROCEDURES	7%	
ED - TOLERABLE FAILURE	3%	

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## **Opportunities for improvement**

Safety Culture Survey TOPIC AREA	Areas of concern
Safety Values / Commitment	Pressure to work overtime - loyalty to their own work unit
	Process safety programmes don't have adequate funding
Reporting	Hazard identification, control and reporting training not adequate
Training	Contractors don't receive adequate training to do their job safely
Worker Professionalism / Empowerment	Workers don't actively participate in incident investigations



#### **Topic-based Inspections**

Maintenance Management



Ageing Facilities



Emergency Management



Contractor Management





#### **Maintenance management**

- Variation between documented maintenance system and how maintenance is actually conducted
- Formal deferrals process not used risks not assessed
- Temporary repairs risk assessment poor
- 3rd party competency EHS assessed but not technical competencies
- Maintenance supervisors workload
- Remote technical support
- Auditing inadequate







- Some current integrity management systems take ageing into account
- Little evidence of systematic approach to systems (process, blowdown, electrical) other than structural
- Corrosion management variable to poor
- Critical function tests (CFTs) not conducted to equipment manual or overdue
- Classification for floating facilities reliance on Class may not be sufficient to demonstrate ALARP



#### **Emergency Management**

- Drills being undertaken but do not cover all emergency controls
- PA systems ineffective
- Emergency escape routes not clearly marked or obstructed
- Response times not subject to performance standards and not tested
- Inadequate debriefs
- Auditing inadequate





#### **Contractor Management**



- Variable level of supervision
- Contractors often considered as part of core workforce and given important emergency roles, however, not subject to the same level of training or supervision
- Lack of procedures for management of contractor OHS



# Thank you

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