

The NOPSEMA Corporate Plan 2016-21 (reporting period 2016-17) is prepared under the *Offshore Petroleum and Greenhouse Gas Storage Act 2006*, and for paragraph 35(1)(b) of the *Public Governance, Performance and Accountability Act 2013* in accordance with the *Public Governance, Performance and Accountability Rules 2014*; and sets the direction for NOPSEMA over the next 5 years, from 1 July 2016 to 30 June 2021.

Our Vision

Safe and environmentally responsible Australian offshore petroleum and greenhouse gas storage industries

Our Purpose

To independently and professionally regulate offshore safety, integrity and environmental management

Our Values

- Professionalism – we will be accountable, consistent, reasonable and act in accordance with the law
- Ethics – we will demonstrate respect and integrity in all we do
- Impartiality – we will make our decisions on the merits of the circumstances
- Leadership – we will be proactive, inclusive and decisive in our conduct as a pre-eminent regulator

FUNCTIONS	OBJECTIVES	DELIVERY STRATEGIES	PERFORMANCE INDICATORS 2016-21	Target	RPF
COMPLIANCE	Develop and implement effective monitoring and enforcement strategies to secure compliance Investigate accidents, incidents, dangerous occurrences, and circumstances	Implement risk-based assessment procedures for all legislated submissions	1 Legislated assessment timeframes are published and meet policy targets	92%	1,2
		Implement risk-based inspection programs for all offshore petroleum activities	2 Inspections are conducted to meet policy targets	90%	3,4
		Take proportionate enforcement actions that facilitate compliance	3 Enforcement actions are undertaken in accordance with the Enforcement Management Model (EMM)	100%	3,4
		Provide regulatory decisions in a timely manner, clearly articulating reasons for decisions	4 Regulatory assessment and enforcement decisions should include reasons for decision where appropriate	100%	2,3,5
		Undertake investigations in response to potential non-compliances	5 Incidents are investigated in accordance with investigation policies	100%	3
IMPROVEMENT	Promote and advise on safety, well integrity and environmental management matters	Analyse regulatory intelligence to identify and prioritise current and emerging issues and communicate performance and lessons learned to industry	6 Analyse and publish industry-wide performance data each quarter	Quarterly	5
		Publish policies and guidance on NOPSEMA's administration of the legislation	7 Demonstrated feedback is sought from stakeholders on guidance provided where relevant	100%	2
		Implement the stakeholder engagement framework	8 Action items in the stakeholder engagement implementation plan are completed as scheduled	100%	1,4,5
		Participate in relevant stakeholder events to communicate targeted messages	9 All relevant stakeholder events where NOPSEMA has actively participated are published	Quarterly	2,3
GOVERNANCE	Report to the Commonwealth minister and each responsible state or territory minister	Provide timely and informative reports	10 Reports are sent to relevant ministers	Quarterly	5,6
		Facilitate, attend and inform NOPSEMA Advisory Board meetings	11 The NOPSEMA Advisory Board receives quarterly information reports	Annually	1,6
	Cooperate with other agencies performing functions relating to offshore petroleum operations and activities	Implement NOPSEMA's application of the Regulator Performance Framework	12 An externally validated self-assessment of performance against the Regulator Performance Framework KPIs is performed	Annually	4,6
		Identify opportunities to reduce regulatory burden via the requirements under Government Regulatory Reform Agenda	13 Comply with NOPSEMA's commitments in its forward work programme under the Portfolio Regulation Reform	100%	4,6
		Work collaboratively with other agencies	14 NOPSEMA has established cooperative mechanisms in place with identified relevant agencies	100%	4
		Identify and communicate NOPSEMA priorities for legislative improvements	15 Legislative change liaison with portfolio department	Quarterly	6
		Maintain active participation in international regulatory groups	16 Participation at annual general meetings for IRF and IOPER	100%	1,4,6
	Maintain corporate support and governance to facilitate delivery of regulatory functions in accordance with statutory requirements	Maintain processes and systems to support NOPSEMA capabilities	17 Regulatory and corporate process audits and improvements are undertaken in line with the quality management system	100%	1,6
		Maintain capabilities and pursue continuous improvement of ICT systems and services	18 ICT project business cases are reviewed and evaluated to measure their performance in delivering objectives and value for money	100%	6
		Implement the NOPSEMA human resource strategy	19 Resourcing levels and skills maintained within establishment requirements	90%	1
		Provide regulatory services in accordance with the published Regulatory Services Charter	20 All feedback and complaints are processed in compliance with the Regulatory Service Charter	100%	2,5,6
		Implement the NOPSEMA risk management system	21 An annual environment scan and risk review is completed	Annually	1,3
		Maintain sufficient and appropriate financial records	22 Independent audit verifies compliance with the PGPA Act	Annually	5
Provide cost-effective regulatory services	23 A cost-effectiveness review of operations is undertaken and presented to industry	Annually	5,6		

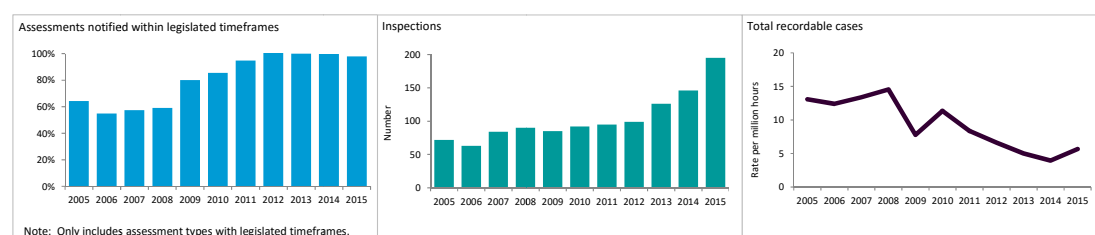
Key achievements of past planning period: 2015-16

- Maintained efficient and effective regulatory oversight of offshore petroleum operations through rigorous assessment, inspection and investigation
- Successfully embedded and improved processes to reflect new and amended well integrity legislation
- Improved transparency in relation to environmental management decisions
- Improved and increased liaison and consultation processes with key stakeholders
- Regular publication of an expansive data set showing industry and NOPSEMA performance

Operational environment and risks: 2016-2021

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|---|--|
| External | Internal |
| <ul style="list-style-type: none"> - Industry ageing infrastructure - Oil and gas commodity price volatility - New technologies - Increasing community expectations | <ul style="list-style-type: none"> - Recruitment, retention and development of competent staff - Maintain organisation values based culture in the face of continuing macro-environmental changes - Fulfilling digital transformation obligations |

NOPSEMA and Industry Performance: 2005-2015



Regulator Performance Framework (RPF) Key Performance Indicators

The Corporate plan performance information has been aligned with the Regulator Performance Framework (RPF) requirements where possible.

- KPI 1: Regulators do not unnecessarily impede the efficient operation of regulated entities
- KPI 2: Communication with regulated entities is clear, targeted and effective
- KPI 3: Actions undertaken by regulators are proportionate to the regulatory risk being managed
- KPI 4: Compliance and monitoring approaches are streamlined and coordinated
- KPI 5: Regulators are open and transparent in their dealings with regulated entities
- KPI 6: Regulators actively contribute to the continuous improvement of regulatory frameworks